


STATE OF DELAWARE CERTIFICATE OF CONVERSION FROM AN
UNINCORPORATED NONPROFIT ASSOCIATION TO A NON-STOCK
CORPORATION PURSUANT TO SECTION 265 OF THE DELAWARE
GENERAL CORPORATION LAW

1. The date the unincorporated nonprofit association was formed is April 3, 2009.
2. The jurisdiction where the unincorporated nonprofit association was formed, and the jurisdiction immediately prior to the filing of this certificate, is Delaware.
3. The name of the unincorporated nonprofit association immediately prior to the filing of this certificate is Kantara Initiative.
4. The name of the non-stock corporation as set forth in its certificate of incorporation is Kantara Initiative, Inc.

IN WITNESS WHEREOF, the undersigned being duly authorized to sign on behalf of the converting unincorporated nonprofit association has executed this certificate on the 14th day of January 2016.

By: 
Name: R WILTON
Title: TREASURER

**CERTIFICATE OF INCORPORATION
OF
KANTARA INITIATIVE, INC.
(a Delaware Non-Stock Corporation)**

The undersigned individual 18 years of age or older, acting as incorporator under the General Corporation Law of the State of Delaware, adopts the following Certificate of Incorporation:

Article I

Name of Corporation and Duration

The name of this corporation is Kantara Initiative, Inc. (hereinafter referred to as the "Corporation") and its duration shall be perpetual.

Article II

Registered Office and Agent

The name and address of the initial agent for service of process is:

National Registered Agents, Inc.
160 Greentree Drive, Suite 101
Dover, Delaware 19904
County of Kent

Article III

Statement of Purpose

The purposes for which this Corporation is organized are as follows:

(1) The Corporation is formed as a business league, within the meaning of section 501(c)(6) of the United States Internal Revenue Code of 1986, (hereinafter referred to as the "Code") and Section 1902(b)(3) of Title 30 of the Delaware Code. All references to the Code contained herein are deemed to include corresponding provisions of any future United States Internal Revenue Law or Regulation.

(2) In furtherance of the purposes set forth in this Article III and stated in the bylaws of the Corporation, the Corporation may exercise all the rights and powers conferred on nonprofit corporations under the laws of the State of Delaware.

(3) Notwithstanding any of the above statements of purposes and powers, the Corporation shall not engage in any activities or exercise any powers, whether express or implied, so as to disqualify the Corporation from exemption from federal income tax under section 501(a) of the Code by reason of being an organization described in section 501(c)(6) of the Code and from exemption from Delaware income tax by reason of being an organization described in Section 1902(b)(3) of Title 30 of the Delaware Code and corresponding provisions of any future amendments to said statutes.

Article IV
Organization as Nonprofit

This Corporation shall be a nonprofit corporation.

Article V
Organization as Non-Stock Corporation

The Corporation shall have no authority to issue capital stock.

Article VII
Incorporator

The name and address of the incorporator is:

Amanda Loupin-Bartlett
Schwabe, Williamson & Wyatt, P.C.
1211 SW Fifth Avenue, Ste 1900
Portland, Oregon 97204-3795

Article VIII
Initial Principal Office

Until the principal office of the Corporation has been designated by the Corporation in its annual report, notices may be mailed to the alternate corporate mailing address at:

1211 SW Fifth Avenue, Ste 1900
Portland, Oregon, USA 97204
Attn: Timothy F. Haslach

Article IX
Dedication and Dissolution

In the event of liquidation, dissolution, termination, or winding up of the Corporation (whether voluntary, involuntary, or by operation of law), the Board of Directors shall, after paying or making provisions for the payment of all of the liabilities of the Corporation, transfer all of the property and assets of the Corporation to one or more Qualified Organizations, as defined below, as the Board of Directors shall determine. For purposes of this Article IX "Qualified Organization" shall mean a corporation or other organization organized and operated exclusively for religious, charitable, educational or other purposes as shall at the time qualify either (i) as exempt from federal income tax under section 501(a) of the Code by reason of being an organization described in section 501(c) of the Code, or (ii) as a corporation or other organization contributions to which are deductible under section 170(c)(1) of the Code.

No part of the net earnings of this Corporation shall inure to the benefit of, or be distributable to, its members, directors, officers, or other private persons, except that this Corporation shall be authorized and empowered to pay reasonable compensation for services rendered and to make payments and distributions in furtherance of the purposes set forth in these articles.

Article X
Limitation of Liability

To the fullest extent not prohibited by the General Corporation Law of the State of Delaware, as it exists on the date hereof or is hereafter amended, a director and/or officer of the Corporation shall not be liable to the Corporation for any monetary damages for conduct as a director and/or officer. Any amendment to, or repeal of, this Article X or amendment to the General Corporation Law of the State of Delaware shall not adversely affect any right or protection of a director and/or officer of the Corporation for, or with respect to, any acts or omissions of such director occurring prior to such amendment or repeal. This provision, however, shall not eliminate or limit the liability of a director or officer for:

- (1) Any breach of the director's or officer's duty of loyalty to the Corporation or its members;
- (2) Acts or omissions not in good faith or which involve intentional misconduct or a knowing violation of law;
- (3) Any unlawful distribution;
- (4) Any transaction from which the director or officer derived an improper personal benefit; or
- (5) Any act or omission in violation of the General Corporation Law of the State of Delaware.

Article XI
Indemnification

To the fullest extent not prohibited by the General Corporation Law of the State of Delaware as it exists on the date hereof or is hereafter amended, the Corporation:

(1) Shall indemnify any person who is made, or threatened to be made, a party to an action, suit or proceeding, whether civil, criminal, administrative, investigative, or otherwise (including an action, suit or proceeding by or in the right of the Corporation), by reason of the fact that the person is or was a director of the Corporation; and

(2) This Article XI shall not be deemed exclusive of any other provisions or insurance for the indemnification of directors, officers, employees, or agents that may be included in any statute, bylaw, agreement, resolution of members or directors or otherwise, both as to action in any official capacity and action in any other capacity while holding office, or while an employee or agent of the Corporation.

[signature page follows]

I, THE UNDERSIGNED, for the purpose of forming a corporation under the laws of the State of Delaware, do make, file and record this Certificate, and do certify that the facts herein stated are true, and I have accordingly herunto set my hand this 14th day of January, A.D. 2016.

BY: 
Amanda Loupin-Bartlett, Incorporator

Person to contact about this filing: Amanda Loupin-Bartlett
Telephone Number to call: (503) 222-9981